

ROUTING AND TRANSMITTAL SLIP

Date

22 JUN
1981TO: (Name, office symbol, room number,
building, Agency/Post)

Initials

Date

1. ADDA

2.

3. DTE

4.

5.

| Action | File | Note and Return |
|--------------|----------------------|------------------|
| Approval | For Clearance | Per Conversation |
| As Requested | For Correction | Prepare Reply |
| Circulate | For Your Information | See Me |
| Comment | Investigate | Signature |
| Coordination | Justify | |

REMARKS

3. For direct response - pls forward drop copies to ER and DDA Registry.

DDA Suspense: No suspense date as such, but note suggested date and time in penultimate paragraph for a meeting with DTE.

DO NOT use this form as a RECORD of approvals, concurrences, disposals, clearances, and similar actions

FROM: (Name, org. symbol, Agency/Post)

Room No.—Bldg.

EO/DDA

Phone No.

5041-102

OPTIONAL FORM 41 (Rev. 7-76)
Prescribed by GSA
FPMR (41 CFR) 101-11.206

☆ GPO : 1980 O - 311-156 (17)

JUN 22 4 22 PM '81

ER

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| UNCLASSIFIED | CONFIDENTIAL | SECRET |
|--------------|--------------|--------|

EXECUTIVE SECRETARIAT
Routing Slip

TO:

| | | ACTION | INFO | DATE | INITIAL |
|----|----------|--------|------|------|---------|
| 1 | DCI | | | | |
| 2 | DDCI | | | | |
| 3 | D/DCI/RM | | | | |
| 4 | DD/NFA | | | | |
| 5 | D/DCI/CT | | | | |
| 6 | DD/A | X | | | |
| 7 | DD/O | | | | |
| 8 | DD/S&T | | | | |
| 9 | GC | | | | |
| 10 | LC | | | | |
| 11 | IG | | | | |
| 12 | Compt | | | | |
| 13 | D/PA | | | | |
| 14 | D/EEQ | | | | |
| 15 | D/PPPM | | | | |
| 16 | AO/DCI | | | | |
| 17 | PB/NSC | | | | |
| 18 | | | | | |
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SUSPENSE

Date

Remarks:

Direct reply, please.

MSC
Executive Secretary

22 June 1981

Date

3637 (12-77)

JUN 22 4 22 PM '81

ER

81-1313

18 June 1981

William J. Casey
Director
Central Intelligence Agency
Washington, D. C. 20505

Dear Sir,

In this technological age of mass intelligence production, it is imperative for the policy maker to have meaningful interpretation.

As an old intelligence pro, I share your concern about analysis and can prove a very present help in improving its quality. I propose a Seminar on "The Third E" to develop foreknowledge, advance command level thinking and raise analysis from a craft to an art. The seminar is intended for experienced analysts, GS-12 and above, challenging them to be brave and innovative, to speak up and speak out with the courage of their intelligence convictions.

Enclosed is a brief course outline which describes the ten analytical tools I designed for the President and his National Security Adviser, the Secretaries of State and Defense, and the Joint Chiefs of Staff. Please select those custom designs you deem most valuable for the seminar.

With your advice and consent, I would like to confer with your Director of Training concerning a possible fall seminar. Please advise if a call at CIA Hqs on 9 July 1981 at 1100 hours would be convenient.

Thank you for your kind consideration

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